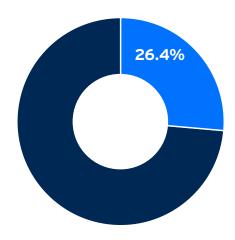
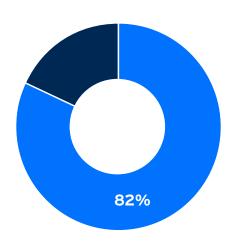
## TERMINAL CONSTRUCTION PARTICIPATION (Source: Hensel Phelps)

## **Diversity Business Partners**



More than **26%** of subcontracts, \$240,000,000 worth, have been awarded to Diversity Business Partners including small, local, disadvantaged, minority, women-, and veteran-owned firms.

## Union-represented vs. nonunion-represented



**82%** of subcontracts have been awarded to union-represented firms for a total of \$470,434,071.

## **PROJECT BUDGET**

	Est. costs	Authorized to date	Spent to date
Terminal construction cost	\$1.6 billion	\$903 million	\$121 million
Parking garage design/build	\$178.8 million	\$178.8 million	\$663,000
Design	\$92 million	\$92 million	\$77 million
Staff augmentation/ airline representative	\$18 million	\$3.4 million	\$2.5 million

